



DRAFT ANNUAL ACTION PLAN FY 2024 CITY OF RACINE, WI

SUBMITTED FOR PUBLIC COMMENT PERIOD JUNE 8, 2024 THROUGH JULY 8, 2024

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EXECUTIVE SUMMARY

AP-05 EXECUTIVE SUMMARY - 24 CFR 91.200(C), 91.220(B)

1. Introduction

The 2024 Annual Action Plan is an essential component of the broader Consolidated Plan process aimed at addressing the diverse needs of the community. As we embark on the fourth year of the 2020-2024 five-year Consolidated Plan, this Annual Action Plan serves as a strategic roadmap for allocating resources and implementing initiatives to enhance affordable housing and foster community development.

The Consolidated Plan and Annual Action Plan frameworks serve as invaluable tools for local areas to comprehensively assess their housing and development requirements, engaging in dialogue with stakeholders to identify key priorities. These collaborative efforts culminate in informed investment decisions, leveraging funding from block grant programs to address pressing community needs.

In the fiscal year 2024, our focus remains steadfast on advancing housing accessibility, bolstering community development initiatives, and ensuring the provision of essential public services. This Annual Action Plan delineates priority needs and objectives, guiding our endeavors to support sustainable housing solutions and foster vibrant, inclusive neighborhoods.

Comprising a spectrum of HUD-eligible activities, including Financial Management and Administration, Housing Activities, Other Real Property Improvements, Public Facilities and Special Assessments, Public Services, and Economic Development, the 2024 Annual Action Plan reflects our commitment to holistic community development.

Building upon the Consolidated Plan's overarching framework, this Annual Action Plan offers detailed insights into the allocation of funds for the 2020-2024 period, elucidating the rationale behind resource distribution and articulating anticipated outcomes. Through diligent planning and collaborative action, we endeavor to maximize the impact of HUD investments, empowering communities to thrive and flourish.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The 2024 Annual Action Plan, part of the broader 2020-2024 Consolidated Plan, outlines a strategic approach for resource allocation and initiative implementation to address the community's diverse needs. This plan serves as a critical tool for assessing housing and development needs, engaging stakeholders, and making informed investment decisions using block grant program funds.

Key objectives for fiscal year 2024 include:

- Advancing housing accessibility
- Bolstering community development initiatives
- Ensuring the provision of essential public services

The plan details various HUD-eligible activities such as:

- Financial Management and Administration
- Housing Activities
- Other Real Property Improvements
- Public Facilities and Special Assessments
- Public Services
- Economic Development

The 2024 Annual Action Plan aims to support sustainable housing solutions and foster vibrant, inclusive neighborhoods. By leveraging the framework of the Consolidated Plan, the Annual Action Plan provides insights into fund allocation, resource distribution rationale, and expected outcomes, with a focus on maximizing the impact of HUD investments to empower and enhance community prosperity.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

After diligently evaluating our past performance, we set our goals.

2023 AND BEYOND OBJECTIVES FOR THE CITY OF RACINE

1. Enhance Rental Housing and Tenant Services:

- Continue the Rental Empowerment and Neighborhood Tenant Services (RENTS) program to improve rental housing citywide.
- Inspect additional rental properties, particularly in Low- to Moderate-Income (LMI) census tracts and the Neighborhood Stabilization and Enhancement District (NSED).
- Strengthen renter protections, ensure property maintenance standards, and facilitate resources for property improvements.

2. Improve Public Infrastructure:

- Complete the implementation of "Smart Street Lights" in LMI Census Tracts to enhance energy efficiency and city control over public lighting.

3. Support Housing Improvement and Homeownership:

- Issue more Community Development Block Grant (CDBG) Home Improvement Loans to enhance existing owner housing.

- Promote new homeownership opportunities and viable Community Housing Development Organizations (CHDOs).

4. Boost Economic Development:

- Provide grants to support microenterprises within LMI Census Tracts, aiming to stimulate economic growth and attract new businesses.
- Address post-COVID economic challenges to rejuvenate local business environments.

5. Address Homelessness:

- Focus on homeless preventive services to reduce the risk of homelessness.
- Streamline housing resources to make them more accessible and efficient.
- Combat stereotypes of homelessness to foster a more inclusive community approach.

6. Enforce Housing Standards and Support Community Development:

- Maintain and enhance code enforcement to ensure safe and livable housing conditions.
- Invest in public infrastructure and special assessments to improve community facilities.
- Efficiently manage and administer CDBG, HOME, and Emergency Solutions Grants (ESG) programs.

7. Tackle Barriers to Affordable Housing:

- Develop strategies to increase the availability of affordable housing units.
- Address the economic disparities and financial strains caused by the aging housing stock.
- Focus on reducing housing costs and expanding access to affordable housing options.

By pursuing these objectives, the City of Racine aims to foster sustainable housing solutions, enhance community development, and improve the overall quality of life for its residents in 2024.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

Citizens were notified of public participation opportunities via public notices in the local news media outlets; via email of interested parties; and via public hearings.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

The 30-day public comment period was June 8, 2024 - July 8, 2024. COMMENTS RECEIVED WILL BE INSERTED.

6. Summary of comments or views not accepted and the reasons for not accepting them

No comments were rejected for the FY 2024 Annual Action Plan.

7. Summary

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1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	RACINE	Economic Development and Housing, City of Racine
HOME Administrator	RACINE	Economic Development and Housing, City of Racine
ESG Administrator	RACINE	Economic Development and Housing, City of Racine

Table 1 – Responsible Agencies

NARRATIVE: ADMINISTRATION AND COLLABORATION IN THE CITY OF RACINE’S 2024 ANNUAL ACTION PLAN

The City of Racine has entrusted its Department of City Development, specifically the Division of Economic Development and Housing, with the critical role of preparing and administering the Consolidated Plan, including the Fiscal Year 2024 Annual Action Plan. This department acts as the primary agency responsible for managing the Community Development Block Grant (CDBG) program and compiling the associated reports that guide the city's community development and housing initiatives.

Within the Department of City Development, a dedicated team coordinates efforts to address the diverse needs of Racine’s residents. This team is at the forefront of planning, developing, implementing, and evaluating the activities outlined in the Annual Action Plan. Their work involves a strategic approach to resource allocation, ensuring that the city's investments yield maximum impact in enhancing affordable housing and fostering community development.

Collaboration is a cornerstone of Racine’s approach. The Department of City Development actively engages with a wide array of stakeholders, including community-based organizations, local businesses, other funding entities, and various city departments. This collaborative network is essential for the successful execution of the plan’s objectives, facilitating a comprehensive understanding of community needs and priorities.

These partnerships enable the Department to draw on a broad spectrum of expertise and resources, thereby enriching the planning process and enhancing the implementation of initiatives. Through these collective efforts, Racine aims to build vibrant, inclusive neighborhoods and support sustainable housing solutions.

By working together, the City of Racine and its partners are committed to addressing the pressing community needs identified in the Consolidated Plan. This collaborative, multi-faceted approach ensures that the city not only meets its current housing and development goals but also lays a strong foundation for future growth and prosperity.

Consolidated Plan Public Contact Information

City of Racine

Department of City Development, Division of Economic Development and Housing

730 Washington Ave.

Racine, WI 53403

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1. Introduction

Through collaborative efforts with community leaders, municipal representatives, and local advocates championing community development, housing, and homeless issues, the City of Racine has meticulously crafted a blueprint outlining priority needs, as well as specific goals and objectives for related programming spanning from 2020 to 2024.

In a concerted drive to enhance public engagement in shaping the 2020-2024 Five-Year Consolidated Plan, the City's Division of Economic Development and Housing orchestrated a series of initiatives. These included hosting public input sessions, facilitating focused discussions with stakeholders and practitioners engaged in activities eligible for Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), and Emergency Solutions Grant (ESG) funding, and hosting information sessions at local COP houses and Community Center to glean insights from community members and stakeholders alike.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

To strengthen coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies, the City of Racine maintains a comprehensive email list of local nonprofits and participates in numerous outreach events whenever possible. These efforts ensure effective communication, foster collaboration, and streamline the provision of services to residents. By actively engaging with a broad network of organizations, the city aims to address the diverse needs of the community, promote well-being, and enhance the overall quality of life for its citizens.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The Department of City Development maintains a close working relationship with the Racine County Continuum of Care. Staff from the Department regularly attend COC meetings and are participants on committees and working groups and the City is a member of the COC. In addition, the City has designated homeless assistance as one of its priorities and works with the COC and its members to provide funding for the highest-rated needs identified by homeless providers.

In alignment with this commitment, the City partners with the COC and its members to allocate funding for the most pressing needs identified by homeless service providers. This cooperative approach ensures a coordinated and effective response to homelessness, emphasizing targeted support for initiatives identified as high-priority by those directly engaged in addressing the needs of the homeless population.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

A major emphasis of the City of Racine is directed at continuing partnerships and collaboration among local organizations that provide similar or complementary services; this is explained during the City annual orientation session prior to soliciting CDBG, HOME, and ESG applications. For the 2014-2019 ESG applications, the Racine Homeless Assistance Coalition applied jointly to both highlight their collaboration and to show the needs of the individual organizations based on the Coalition's combined goals; these organizations worked together when creating their applications and leveraged the funding requests based on what they applied for and obtained from other sources. The City of Racine anticipates this collective budgeting approach to continue for the 2020-2024 Consolidated Plan period.

The Racine CoC continues to be the organization responsible for developing the annual Continuum of Care application as well as a joint recommendation for the City's annual Emergency Solutions Grant funding allocation. The CoC has also taken the lead on developing the ESG written and performance standards, which are attached to this plan.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	City of Racine/Public Works
	Agency/Group/Organization Type	Other government - Local Grantee Department Major Employer
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Economic Development Anti-poverty Strategy

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	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.</p>
2	<p>Agency/Group/Organization</p>	<p>City of Racine/Administrator</p>
	<p>Agency/Group/Organization Type</p>	<p>Other government - Local Grantee Department</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Economic Development Anti-poverty Strategy</p>

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3	Agency/Group/Organization	RACINE COUNTY

<p>Agency/Group/Organization Type</p>	<p>Services - Housing Services-Children Services-homeless Services-Health Services-Education Services-Employment Agency - Managing Flood Prone Areas Agency - Management of Public Land or Water Resources Agency - Emergency Management Publicly Funded Institution/System of Care Other government - County Regional organization Planning organization</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Anti-poverty Strategy</p>

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4	<p>Agency/Group/Organization</p>	HOUSING RESOURCES INC.
	<p>Agency/Group/Organization Type</p>	Housing Services - Housing
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Economic Development Anti-poverty Strategy</p>

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5	<p>Agency/Group/Organization</p>	<p>Legal Action of Wisconsin</p>
	<p>Agency/Group/Organization Type</p>	<p>Services-Elderly Persons Services-Persons with Disabilities Services-Victims of Domestic Violence Services-Employment Service-Fair Housing Services - Victims</p>

<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy</p>
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6	Agency/Group/Organization	LGBT Center of Southeast Wisconsin
	Agency/Group/Organization Type	Services - Housing Services-Persons with HIV/AIDS Services-Health Services-Education Services - Victims
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Economic Development Anti-poverty Strategy

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7	<p>Agency/Group/Organization</p>	<p>Racine Habitat for Humanity</p>
	<p>Agency/Group/Organization Type</p>	<p>Housing Services - Housing</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Economic Development Anti-poverty Strategy</p>

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8	<p>Agency/Group/Organization</p>	Ascension Wisconsin
	<p>Agency/Group/Organization Type</p>	<p>Services-Health Health Agency Regional organization Business and Civic Leaders Major Employer</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy</p>

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9	<p>Agency/Group/Organization</p>	<p>Racine Kenosha Community Action Agency</p>
	<p>Agency/Group/Organization Type</p>	<p>Housing</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy</p>

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10	<p>Agency/Group/Organization</p>	<p>RACINE NEIGHBORHOOD WATCH, INC.</p>
	<p>Agency/Group/Organization Type</p>	<p>Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Neighborhood Organization</p>

<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Economic Development Anti-poverty Strategy</p>
<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.</p>

11	Agency/Group/Organization	Racine Unified School District
	Agency/Group/Organization Type	Services-Education Other government - Local Grantee Department
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy

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	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.</p>
12	<p>Agency/Group/Organization</p>	<p>Great Lakes Community Conservation Corps</p>
	<p>Agency/Group/Organization Type</p>	<p>Services-Education Services-Employment</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Non-Homeless Special Needs Economic Development Anti-poverty Strategy</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.</p>
13	<p>Agency/Group/Organization</p>	<p>HADC - First Choice Apprenticeship</p>
	<p>Agency/Group/Organization Type</p>	<p>Services-Employment Business Leaders</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Non-Homeless Special Needs Anti-poverty Strategy</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.</p>
14	<p>Agency/Group/Organization</p>	<p>HALO</p>
	<p>Agency/Group/Organization Type</p>	<p>Housing Services-homeless</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.</p>
15	<p>Agency/Group/Organization</p>	<p>UNITED WAY OF RACINE</p>
	<p>Agency/Group/Organization Type</p>	<p>Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Regional organization Business Leaders Civic Leaders Foundation</p>

	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Lead-based Paint Strategy</p>
	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.</p>
16	<p>Agency/Group/Organization</p>	<p>Uptown Business Improvement District</p>
	<p>Agency/Group/Organization Type</p>	<p>Business Leaders</p>

	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Economic Development Anti-poverty Strategy</p>
	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.</p>
17	<p>Agency/Group/Organization</p>	<p>RACINE/KENOSHA URBAN LEAGUE</p>
	<p>Agency/Group/Organization Type</p>	<p>Planning organization Business and Civic Leaders</p>

<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy</p>
<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.</p>

18	Agency/Group/Organization	Homelessness and Housing Alliance of Racine
	Agency/Group/Organization Type	Housing Services-homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.
19	Agency/Group/Organization	Hospitality Center
	Agency/Group/Organization Type	Housing Services - Housing Services-homeless

	<p>What section of the Plan was addressed by Consultation?</p>	<p>Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy</p>
	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.</p>
20	<p>Agency/Group/Organization</p>	<p>RACINE WOMEN'S RESOURCE CENTER, INC.</p>
	<p>Agency/Group/Organization Type</p>	<p>Services-Children Services-Victims of Domestic Violence Services-homeless Services - Victims</p>

<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy</p>
<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.</p>

21	Agency/Group/Organization	City of Racine/Human Resources
	Agency/Group/Organization Type	Other government - Local Grantee Department Major Employer
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.
22	Agency/Group/Organization	RACINE YMCA
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Health Services-Education

	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy</p>
	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.</p>
23	<p>Agency/Group/Organization</p>	<p>NAMI</p>
	<p>Agency/Group/Organization Type</p>	<p>Services-Health Services-Employment</p>

	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.
24	Agency/Group/Organization	City of Racine/Library
	Agency/Group/Organization Type	Services-homeless Services-Employment Grantee Department
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Anti-poverty Strategy

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.</p>
25	<p>Agency/Group/Organization</p>	<p>Racine Community Foundation</p>
	<p>Agency/Group/Organization Type</p>	<p>Business and Civic Leaders Foundation</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Economic Development Anti-poverty Strategy</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.</p>
26	<p>Agency/Group/Organization</p>	<p>Housing Authority of Racine County</p>
	<p>Agency/Group/Organization Type</p>	<p>PHA</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Economic Development Anti-poverty Strategy</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.</p>
27	<p>Agency/Group/Organization</p>	<p>Racine County Continuum of Care</p>
	<p>Agency/Group/Organization Type</p>	<p>Housing Services - Housing Services-homeless</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.</p>
28	<p>Agency/Group/Organization</p>	<p>Hispanic Roundtable of Racine</p>
	<p>Agency/Group/Organization Type</p>	<p>Services - Housing Business and Civic Leaders</p>

<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy</p>
<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.</p>

29	Agency/Group/Organization	Knapp Elementary School- Parent Leadership Council
	Agency/Group/Organization Type	Civic Leaders Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Anti-poverty Strategy

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	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.</p>
30	<p>Agency/Group/Organization</p>	<p>Racine Revitalization Partnership</p>
	<p>Agency/Group/Organization Type</p>	<p>Housing Service-Fair Housing</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Anti-poverty Strategy</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.</p>
31	<p>Agency/Group/Organization</p>	<p>Visioning A Greater Racine</p>
	<p>Agency/Group/Organization Type</p>	<p>Business and Civic Leaders</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Anti-poverty Strategy</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.</p>
32	<p>Agency/Group/Organization</p>	<p>Southern Wisconsin Landlord Association</p>
	<p>Agency/Group/Organization Type</p>	<p>Housing Business Leaders</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Market Analysis</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.</p>
33	<p>Agency/Group/Organization</p>	<p>Wisconsin Department of Natural Resources (DNR)</p>
	<p>Agency/Group/Organization Type</p>	<p>Agency - Managing Flood Prone Areas Agency - Management of Public Land or Water Resources Agency - Emergency Management Other government - State</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Non-Homeless Special Needs Market Analysis</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.</p>
34	<p>Agency/Group/Organization</p>	<p>City of Racine/Health Department</p>
	<p>Agency/Group/Organization Type</p>	<p>Services-Health Health Agency Other government - Local Grantee Department</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Lead-based Paint Strategy</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.</p>
35	<p>Agency/Group/Organization</p>	U.S. Cellular
	<p>Agency/Group/Organization Type</p>	<p>Services - Broadband Internet Service Providers Services - Narrowing the Digital Divide Business Leaders</p>
	<p>What section of the Plan was addressed by Consultation?</p>	Anti-poverty Strategy

<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.</p>
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Identify any Agency Types not consulted and provide rationale for not consulting

All relevant agency types were consulted during the input process.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Racine Continuum of Care	The Racine Continuum of Care, the Racine Homeless Coalition, and the Department of City Development maintain a close working relationship. Staff from the Department regularly attend COC meetings and are participants on committees and working groups and the City is a member of the COC. In addition, the City has designated homeless assistance as one of its priorities and works with the COC and its members to provide funding for the highest-rated needs identified by homeless providers.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

One resource reviewed during the development process was the Comprehensive Plan for the City of Racine: 2035 that was adopted in November 2009. Although the process of developing the Comprehensive Plan included surveys and public informational meetings for all of Racine County, the resulting objectives and recommendations, especially for Housing Development and Economic Development, are relevant and applicable to the 5- Year Consolidated Plan for the City of Racine.

1. Summary of citizen participation process/Efforts made to broaden citizen participation
Summarize citizen participation process and how it impacted goal-setting

Citizens were notified of public participation opportunities via public notices in the local news media outlets; via email of interested parties; and via public hearings.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Newspaper Ad	Non-targeted/broad community				
2	Public Hearing	Non-targeted/broad community				
3	e-mail	Current, former, and potentially interested grantees				

Table 4 – Citizen Participation Outreach

EXPECTED RESOURCES

Introduction

If the total grant received by the City of Racine is less than the funds allocated to activities, then each activity’s budget will be reduced in the same proportion as the percentage difference between the estimated total grant and the actual total grant. If the total grant received by the City of Racine is more than the funds allocated to activities, then the budget of any activity that received an allocation less than the amount requested by the applicant, due to the estimated lack of funds, will be increased in the same proportion as the percentage difference between the estimated total grant and the actual total grant, up to the amount of the applicant’s

original request.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,771,629	0	0	1,771,629	0	CDBG funds will be used to meet the identified needs and the housing and non-housing goals established in this Consolidated Plan
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	515,160	0	0	515,160	0	The HOME funds will be used to meet the identified housing needs and housing goals established in this Consolidated Plan

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	158,967	0	0	158,967	0	The ESG funds will be used to meet the shelter, housing, and support services needs of persons who are homeless or may soon become homeless within the City of Racine.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

LEVERAGING FEDERAL FUNDS TO MAXIMIZE COMMUNITY IMPACT IN RACINE

In Racine's funding strategy, leveraging federal funds to attract additional resources from private, state, and local sources is a top priority. This approach ensures that each dollar invested has a multiplied impact, fostering sustainable community development and enhancing housing initiatives.

When making funding decisions, Racine places significant emphasis on activities that have identified or secured supplemental funding sources. Proposals demonstrating such financial support are given additional consideration during the grant allocation process, highlighting the city's commitment to maximizing resource efficiency.

Encouragement of Private and Non-Federal Public Funding:

Administrators of private, not-for-profit organizations are actively encouraged to seek out private and non-federal public funding sources. This encouragement aims to ensure the long-term sustainability of their programs and

services. By doing so, these organizations can bolster their financial stability and capacity to serve the community effectively.

Strategic Use of Federal Funds:

Program administrators are advised to highlight the award of Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), or Emergency Solutions Grants (ESG) funds in their applications for additional private and non-federal public grants. The recognition of federal support can strengthen their proposals, demonstrating a solid foundation of financial backing and increasing their attractiveness to potential funders.

Reporting and Accountability:

Recipients of CDBG, HOME, and ESG funds are required to report to all other funding sources contributing to their specific activities. This transparency ensures that all leveraged resources are accurately tracked and accounted for, fostering a comprehensive understanding of the financial landscape supporting community projects.

Examples of Additional Funding Sources:

- In-Kind Contributions: Donations of goods or services that reduce project costs.
- Foundation Grants: Financial support from private foundations aimed at specific initiatives.
- Individual Contributions and Donations: Monetary gifts from private individuals.
- Private Capital Loans and Grants: Funding from private sector loans or grants.
- Private Equity Investments: Investments from private equity firms seeking both social impact and financial return.

By effectively leveraging federal funds alongside these additional resources, Racine ensures that community development projects are well-supported and have a greater overall impact. This strategic approach not only enhances the immediate outcomes of funded activities but also promotes the long-term viability and growth of community programs, ultimately benefiting the city's residents.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

UTILIZING PUBLICLY OWNED LAND TO ADDRESS COMMUNITY NEEDS IN RACINE

The City of Racine is actively collaborating with Racine County to finalize a strategic process for acquiring properties that the County obtains through in rem tax foreclosure. These properties present a valuable opportunity to create affordable housing and address critical community needs identified in the plan.

Leveraging Foreclosed Properties:

Through this collaboration, the City aims to transform foreclosed properties into affordable housing units, contributing significantly to the community's housing stock. This initiative aligns with Racine's broader goals of

enhancing housing accessibility and fostering community development.

Potential Use of Federal Funds:

While the program's final form and financing needs are still being determined, it is acknowledged that Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), or Emergency Solutions Grants (ESG) funds could be utilized to support these efforts. However, at this time, the use of these federal funding sources is not anticipated.

Addressing Community Needs:

By converting foreclosed properties into affordable housing, the City of Racine addresses several key needs identified in the plan:

- **Increasing Affordable Housing:** This initiative directly contributes to the availability of affordable housing units, helping to alleviate housing shortages and support low- to moderate-income residents.
- **Revitalizing Neighborhoods:** Repurposing foreclosed properties helps prevent blight and decay, promoting neighborhood stabilization and enhancement.
- **Supporting Sustainable Development:** Utilizing existing structures and land reduces the need for new construction, aligning with sustainable development practices.

Collaborative Effort:

This initiative exemplifies the power of collaboration between city and county governments. By working together, Racine and Racine County can more effectively address housing challenges and leverage public assets for the community's benefit.

Through these efforts, the City of Racine is committed to maximizing the potential of publicly owned land and properties, ensuring that they are used in ways that foster community development, enhance affordable housing, and improve the overall quality of life for its residents.

Discussion

In conclusion, the City of Racine's approach to community development and housing initiatives exemplifies a commitment to collaboration, strategic leveraging of resources, and innovative solutions. By actively engaging with stakeholders, including community-based organizations, local businesses, and governmental entities like Racine County, the city is able to maximize the impact of its efforts.

Through programs like the Rental Empowerment and Neighborhood Tenant Services (RENTS) program, the City of Racine demonstrates its dedication to enhancing rental housing and supporting tenant rights. Additionally, initiatives such as the Smart Street Lights project and the utilization of foreclosed properties for affordable housing underscore the city's innovative approach to addressing community needs.

The strategic use of federal funds, coupled with efforts to secure additional resources from private, state, and local sources, ensures that Racine's community development projects are well-supported and sustainable in the long

term. By leveraging a combination of funding sources and actively pursuing partnerships, the city is able to maximize its impact on housing accessibility, economic development, and neighborhood revitalization.

Moving forward, Racine remains committed to fostering vibrant, inclusive neighborhoods and supporting sustainable housing solutions. Through continued collaboration and strategic planning, the City of Racine is poised to build upon its successes and create a more prosperous future for all residents.

ANNUAL GOALS AND OBJECTIVES

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Support for Existing Owner Housing	2020	2024	Affordable Housing	City of Racine LMI Census Tracts	Support for Existing Owner Housing	CDBG: \$307,831	Homeowner Housing Rehabilitated: 10 Household Housing Unit
2	New Homeownership Housing	2020	2024	Affordable Housing	City of Racine LMI Census Tracts	New Homeownership Housing	HOME: \$330,022	Homeowner Housing Added: 2 Household Housing Unit
3	Rental Housing	2020	2024	Affordable Housing Non-Homeless Special Needs	City of Racine LMI Census Tracts	Rental Housing	HOME: \$132,009	Rental units rehabilitated: 2 Household Housing Unit
4	Viable CHDOs	2020	2024	Affordable Housing	City of Racine	New Homeownership Housing Viable CHDOs	HOME: \$132,009	Homeowner Housing Added: 1 Household Housing Unit
5	Homelessness Services	2020	2024	Affordable Housing Homeless	City of Racine	Homelessness Services	ESG: \$151,564	Homeless Person Overnight Shelter: 350 Persons Assisted Overnight/Emergency Shelter/Transitional Housing Beds added: 350 Beds Homelessness Prevention: 10 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
6	Code Enforcement	2020	2024	Affordable Housing	City of Racine LMI Census Tracts Neighborhood Stabilization and Enhancement District	Code Compliance	CDBG: \$195,543	Housing Code Enforcement/Foreclosed Property Care: 660 Household Housing Unit
7	Economic Mobility	2020	2024	Non-Housing Community Development	City of Racine	Economic Mobility	CDBG: \$135,653	Public service activities for Low/Moderate Income Housing Benefit: 100 Households Assisted
8	Homeownership Services and Community Stabilization	2020	2024	Affordable Housing Non-Housing Community Development	City of Racine	Homeownership Services and Community Stabilization	CDBG: \$135,653	Public service activities for Low/Moderate Income Housing Benefit: 323 Households Assisted
9	Microenterprise Assistance	2020	2024	Non-Housing Community Development	City of Racine	Economic Development/Micro-Enterprises	CDBG: \$195,945	Businesses assisted: 23 Businesses Assisted
10	Public Infrastructure and Facilities	2020	2024	Non-Housing Community Development	LMI Census Tracts	Public Infrastructure and Facilities	CDBG: \$475,943	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 393 Persons Assisted
11	Administration	2020	2024	Administration	City of Racine	Administration	CDBG: \$361,742 HOME: \$66,004 ESG: \$12,288	Other: 6 Other
12	Blight Elimination	2020	2024	Non-Housing Community Development	City of Racine LMI Census Tracts	Blight Elimination	CDBG: \$475,943	Buildings Demolished: 1 Buildings

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Support for Existing Owner Housing
	Goal Description	The goal is to improve the existing owner-occupied housing supply which involves bringing units up to code while also meeting energy efficiency and accessibility standards.
2	Goal Name	New Homeownership Housing
	Goal Description	To assist eligible households in becoming homeowners, new homes will be built with construction subsidies and/or direct homebuyer assistance.
3	Goal Name	Rental Housing
	Goal Description	Encourage responsible rental property ownership of units through proactive inspection/ develop special needs housing units or provide rental assistance with TBRA.
4	Goal Name	Viable CHDOs
	Goal Description	Provide development and/or operating funds to CHDO for eligible set-aside CHDO projects.
5	Goal Name	Homelessness Services
	Goal Description	Mitigate or prevent homelessness.
6	Goal Name	Code Enforcement
	Goal Description	Inspectors and staff will be assigned to perform proactive inspections using the newly adopted RENTS ordinance in the City of Racine's Neighborhood Stabilization and Enhancement District. Other eligible code enforcement expenses may also be incurred.
7	Goal Name	Economic Mobility
	Goal Description	Funds will be used to support organizations that provide training for City of Racine residents to move into living-wage employment or programs that minimize barriers to accessing training.
8	Goal Name	Homeownership Services and Community Stabilization
	Goal Description	Increase the number of homeowners in the City of Racine and facilitate existing residents' path to homeownership.
9	Goal Name	Microenterprise Assistance
	Goal Description	Assist development of and success of Microenterprises.
10	Goal Name	Public Infrastructure and Facilities
	Goal Description	Funds will be prioritized for capital improvements at community centers and physical work necessary to expand healthcare services to low-/moderate-income households in the City. Other potential uses include neighborhood infrastructure such as park equipment, public art, or transit improvements.

11	Goal Name	Administration
	Goal Description	Funds will be used for the administration of funds and projects.
12	Goal Name	Blight Elimination
	Goal Description	Removal of blighted properties in LMI Census Tracts

PROJECTS

AP-35 PROJECTS – 91.220(D)

Introduction

The City of Racine expects to fund the following projects in 2024:

1. Rental Empowerment and Neighborhood Tenant Services (RENTS).
2. Community Development Block Grant (CBDG) Homeowner Repair Program.
3. Public Works Smart Street Lights project.
4. Increase affordable residential housing units via HOME funds.
5. Revitalize Neighborhoods.
6. Support viable CHDOs.
7. Eligible Public Services.

Projects

#	Project Name
2	Code Enforcement

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Funds are allocated based on the 2020-2024 Consolidated Plan. The plan has been approved by the City of Racine Community Development Block Grant Advisory Board and affirmed by the City of Racine Common Council. Funding priorities have been created to provide maximum impact to serve the highest unmet need within the City of Racine.

Project Summary Information

1	Project Name	Code Enforcement
	Target Area	City of Racine
	Goals Supported	Code Enforcement
	Needs Addressed	Code Compliance
	Funding	CDBG: \$195,000
	Description	Inspectors and staff will be assigned to perform proactive inspections using the newly adopted RETNS ordinance in the Neighborhood Stabilization and Enhancement Districts of the City of Racine. Other eligible code enforcement expenses may also be incurred.
	Target Date	12/31/2024
	Estimate the number and type of families that will benefit from the proposed activities	This initiative aims to assist renters residing in the City of Racine especially those in low-to-moderate income tracts, thereby addressing their housing needs more effectively. It is estimated that 400 persons will benefit from these activities.
	Location Description	Building code is enforced throughout the City of Racine.
	Planned Activities	Building Code enforcement, Landlord/Tenant compliance and neighborhood cleanups.

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) AND EMERGENCY SHELTER GRANT (ESG) FUNDS:

- 100% of CDBG and ESG funds will be directed to areas designated as Low- to Moderate-Income (LMI) or households within these areas. Exceptions may apply for activities addressing slum or blight remediation on a spot basis.
- Public facilities and infrastructure projects are specifically targeted towards neighborhoods located within LMI census tracts.
- While a higher percentage of funds may be expended within LMI census tracts, activities aimed at housing, public service, or economic development do not necessarily require beneficiaries to be from LMI census tracts.

HOME HOUSING INVESTMENT PARTNERSHIPS PROGRAM:

- HOME funds are utilized in any geographic area of Racine where the recipient meets the income eligibility criteria for Low- to Moderate-Income (LMI) individuals.

RACIAL CONCENTRATION AND LOWER-INCOME AREAS:

- Racine's lower-income areas are closely correlated with areas of racial concentration, as indicated by the 2010 U.S. Census.
- Approximately 53% of Racine's total population resides in LMI areas, with around 30% being African-American and 26% Hispanic/Latino, percentages exceeding their representation in the city's overall population.

By strategically targeting funding to these geographic areas of need, Racine aims to address disparities, enhance community development, and improve the quality of life for all residents, particularly those in lower-income and minority-concentrated neighborhoods.

Geographic Distribution

Target Area	Percentage of Funds
City of Racine	100
LMI Census Tracts	
Greater Uptown NRSA	
Neighborhood Stabilization and Enhancement District	

Table 8 - Geographic Distribution

RATIONALE FOR GEOGRAPHIC INVESTMENT PRIORITIES:

The City of Racine's allocation decisions for federal Community Development Block Grant (CDBG), HOME Housing Investment Partnerships Program, and Emergency Solutions Grant (ESG) funds are guided by a combination of budgetary policy, federal regulations, and long-standing practices, all aimed at maximizing the impact of investments within the city limits.

1. BUDGETARY POLICY AND REGULATORY REQUIREMENTS:

- Racine's budgetary policy mandates that CDBG, HOME, and ESG funds must be invested exclusively within the city limits, ensuring that resources directly benefit Racine's residents and communities.
- Federal regulations governing these grant programs stipulate that funding should primarily target lower-income persons, households, or areas, as defined by the U.S. Department of Housing and Urban Development (HUD).

2. HISTORICAL INVESTMENT FOCUS:

- Racine has a long-standing practice of directing over 95% of its funding towards serving lower-income individuals, households, or areas. This commitment reflects the city's dedication to addressing disparities and meeting the needs of its most vulnerable residents.

3. GEOGRAPHIC EQUITY AND COMMUNITY IMPACT:

- By concentrating investments within the city limits, Racine ensures that federal funds directly benefit its local communities, fostering economic development, enhancing housing accessibility, and supporting essential services.
- Prioritizing lower-income persons, households, and areas aligns with the city's goal of promoting equity and inclusivity, ensuring that resources are directed towards those who need them most.

4. MAXIMIZING IMPACT AND COMPLIANCE:

- By adhering to federal regulations and focusing on serving lower-income populations, Racine not only maximizes the impact of its investments but also maintains compliance with grant program requirements.
- This strategic approach allows Racine to effectively address community needs, reduce disparities, and create opportunities for sustainable development and growth.

In summary, Racine's geographic investment priorities are driven by its budgetary policy, federal regulations, and a commitment to maximizing the impact of CDBG, HOME, and ESG funds within the city limits. By targeting resources towards lower-income persons, households, and areas, Racine strives to promote equity, foster community development, and improve the overall quality of life for all residents.

DISCUSSION: MAXIMIZING COMMUNITY IMPACT THROUGH STRATEGIC INVESTMENTS IN RACINE

In examining the City of Racine's approach to community development and housing initiatives, several key themes emerge: collaboration, leveraging of resources, and a commitment to equity and inclusivity.

Collaborative Approach: Racine's strategy involves active collaboration with a diverse array of stakeholders, including community-based organizations, local businesses, governmental entities like Racine County, and residents themselves. This collaborative network enhances the planning process, ensures a comprehensive understanding of community needs, and promotes collective action towards shared goals.

Strategic Resource Leveraging: Racine demonstrates a keen understanding of the importance of leveraging resources to maximize community impact. By strategically combining federal funds with additional resources from private, state, and local sources, the city is able to amplify the effectiveness of its initiatives. This approach not only enhances the immediate outcomes of funded activities but also fosters long-term sustainability and growth.

Equity and Inclusivity: The geographic distribution of funding reflects Racine's commitment to equity and inclusivity. By directing resources primarily towards lower-income persons, households, and areas, the city aims to address disparities and ensure that all residents have access to essential services, affordable housing, and economic opportunities. This targeted approach aligns with both budgetary policy and federal regulations, allowing Racine to fulfill its obligations while making a meaningful difference in the lives of its residents.

Long-Standing Practice: Racine's investment decisions are grounded in a long-standing practice of prioritizing funding to serve lower-income populations. This commitment, coupled with a track record of directing over 95% of funding towards this goal, demonstrates the city's dedication to addressing community needs and reducing disparities.

Looking Forward: As Racine continues to navigate the complex landscape of community development, it remains poised to build upon its successes and overcome challenges. By remaining collaborative, strategic, and equitable in its approach, the City of Racine is well-positioned to create a more prosperous future for all residents.

In conclusion, Racine's approach to community development serves as a model for other cities seeking to address pressing challenges and promote inclusive growth. By prioritizing collaboration, leveraging resources effectively, and maintaining a steadfast commitment to equity, Racine demonstrates the power of collective action in creating positive change.

AFFORDABLE HOUSING

AP-55 AFFORDABLE HOUSING – 91.220(G)

Introduction

The following addresses the number of households to be assisted for affordable housing in Racine. The Homeless, Non-Homeless, Special-Needs, and Rental Assistance numbers will be completed through programs using ESG funds. The Acquisition and Production of new units will be completed using HOME funds. The Rehab of Existing Units will be completed with CDBG funds.

One Year Goals for the Number of Households to be Supported	
Homeless	156
Non-Homeless	23
Special-Needs	25
Total	204

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	30
The Production of New Units	4
Rehab of Existing Units	9
Acquisition of Existing Units	1
Total	44

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

Affordable housing is defined as rental housing for low to moderate income individuals meeting HOME rental guidance standards for High HOME Units and Low HOME Units, all housing developed will be monitored for compliance. Homeownership will be in compliance with HOME guidelines, all households will be income qualified and ownership unit affordability will be restricted for prescribed terms via a land use restriction agreement.

Introduction

Even though there are no actual Public Housing facilities within the City limits; Housing Authority Racine County (HARC) and the Department of City Development continue to create new ideas to assist those who need assistance. The current programs in action are Housing Choice vouchers, Project-based Vouchers, and HOME-assisted units.

Actions planned during the next year to address the needs to public housing

During the 2024-year HARC Plan elements have been revised by the PHA since its last Annual Plan submission. The following is a list of areas of revision:

- Housing Needs and Strategy for Addressing Housing Needs
- Financial Resources
- Rent Determination
- Operation and Management
- Informal Review and Hearing Procedure
- Significant Amendment/Modification

HARC plans to continue issuing RFP's for PBV developments, county-wide as well as exploring other creative funding opportunities in the development of affordable housing. PHA will be implementing HOTMA provisions in 2024. HARC is currently under PBV HAP-Contract for 65 RAD2 PBV's, and 60 PBV's. Additionally, we are working through the process to lease another 32 PBV's that were selected through an RFP in 2022, as well as 3 from an RFP in 2021. The City will also continue to explore partnership options leveraging HOME funds to increase the number of HOME-assisted units.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

PHA will continue to prioritize its Family Self Sufficiency (FSS) and Homeownership programs, and partner with the City's Financial Empowerment Center (FEC) to do so.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

PHA is not designated as troubled

Discussion

N/A

Introduction

The City of Racine has a history of supporting the local Continuum of Care (CoC) with Emergency Solutions Grant (ESG) funding for homeless services coordination. The funds are used to combat homelessness by providing critical services such as outreach, prevention, emergency shelter, and rapid rehousing for individuals and families in need. The primary goal is to quickly rehouse people experiencing homelessness, improve housing stability, and promote self-sufficiency. This support is a key part of the city's broader strategy to promote affordable housing and work towards ending homelessness.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The homeless service providers within the Continuum of Care play a crucial role in addressing the challenges faced by people experiencing homelessness. Their responsibilities include evaluating, assessing, and connecting individuals and families with suitable housing options. They use the Coordinated Entry System to organize, prioritize, and tailor services to specific needs, ensuring rapid access to housing solutions for those in need.

The Racine Hope Center outreach staff organizes the Bi-Annual Point in Time with the help of other CoC members. CoC members and community volunteers support this effort by reaching out to the community, connecting people experiencing literal homelessness with necessary resources, and linking them to emergency services.

Lastly, the City of Racine will continue to participate, as a member of the Racine County CoC to provide and obtain input from the Homeless Coalition, offering necessary services and assistance with funding to address homelessness.

Addressing the emergency shelter and transitional housing needs of homeless persons

The City of Racine will continue to support the Racine Vocational Ministries Day Shelter (RVM) and the Homeless Assistance Leadership (HALO) Emergency Shelter services that cater to people experiencing literal homelessness. The day and emergency shelters play a crucial role in the community by addressing critical needs and offering a safe environment for this vulnerable population.

In addition, the city has assisted with the Women Resource Center emergency shelter for individuals and families fleeing domestic violence.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that

individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

It is crucial to adopt a collaborative approach when assisting individuals who are homeless in their pursuit of stable and sustainable housing. The City of Racine's ESG funding will continue to support the local CoC in delivering supportive services that aid homeless individuals in transitioning into permanent housing. These services include skill development, effective problem-solving and communication techniques, and access to community resources through Case Management services, all of which aim to reduce the risk of eviction. Furthermore, the city intends to enhance the availability of safe rental housing by utilizing CDBG and Home funds. This will involve providing repair resources to landlords, establishing TBRA rental assistance programs, and partnering with the RENTs home inspection program. This strategic initiative promotes responsible rental property ownership and offers suitable housing opportunities to individuals experiencing homelessness.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The city of Racine distributed CDBG funds to support public services aimed at training Racine residents. These funds were utilized to offer employment service opportunities to low-income individuals and families transitioning from public institutions or receiving public assistance. The goal of the Public Service initiative is to equip low-income households with essential skills and avenues to secure sustainable employment that pays a living wage. Assisting residents in obtaining stable employment not only fosters self-sufficiency but also helps in addressing homelessness and reducing the risk of homelessness.

Discussion

n/a

Introduction:

In the vibrant city of Racine, Wisconsin, where historical charm meets modern innovation, the pursuit of affordable housing stands as a critical endeavor. As we embark on the formulation of our Action Plan to address barriers to affordable housing under Section 91.220(j), we recognize the multifaceted challenges that confront our community. Racine, like many urban areas across the nation, grapples with the complex intersection of economic dynamics, housing availability, and social equity.

Recent discussions and collaborations within Racine have shed light on the pressing need to confront these barriers head-on. From collaborative initiatives such as the Rental Empowerment and Neighborhood Tenant Services (RENTS) program to strategic investments in public infrastructure, the City of Racine is committed to fostering vibrant, inclusive neighborhoods where every resident has access to safe, affordable housing options.

Drawing on insights from recent chats and internet data, we have identified key priorities and strategies to guide our efforts. From leveraging federal funds to maximize community impact to promoting geographic equity in resource allocation, our Action Plan reflects a comprehensive approach rooted in collaboration, innovation, and a steadfast commitment to equity.

As we embark on this journey to overcome barriers to affordable housing, the City of Racine stands united in its dedication to creating a more equitable and prosperous future for all residents. Through collective action and strategic planning, we aim to transform challenges into opportunities, ensuring that every individual and family in Racine has a place to call home.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

Actions Planned to Remove Barriers to Affordable Housing:

1. Investment in Affordable Housing Production and Rehabilitation: Racine will allocate Community Development Block Grant (CDBG) and HOME funds towards producing or rehabilitating affordable housing units. This includes supporting activities through its housing rehabilitation loan program and collaborating with public and private third parties engaged in similar initiatives.
2. Tenant-Based Rent Assistance and Support for Rental and Homeownership Opportunities: HOME funds will be utilized to provide tenant-based rent assistance, enabling lower-income individuals and families to access affordable rental options. Additionally, support will be extended to initiatives that facilitate affordable rental and homeownership opportunities, helping to address the diverse housing needs within the community.
3. Cooperation with Developers for Low-Income Housing Tax Credits: Racine will collaborate with developers seeking Section 42 low-income housing tax credits, leveraging this financial incentive to encourage the

development of affordable housing units. By facilitating partnerships and providing support, the city aims to increase the availability of affordable housing options for its residents.

4. Assistance for Housing Authority Programs: City officials will actively assist the Housing Authority of Racine County staff in their efforts to serve income-eligible households in need of housing assistance. This collaboration ensures that resources are effectively coordinated and deployed to address housing needs across the community.

Through these planned actions, Racine demonstrates its commitment to removing barriers to affordable housing by addressing various policy factors such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. By investing in housing production and rehabilitation, providing rent assistance, fostering rental and homeownership opportunities, and collaborating with key stakeholders, Racine aims to create a more inclusive and equitable housing landscape for all residents.

DISCUSSION: ADDRESSING BARRIERS TO AFFORDABLE HOUSING IN RACINE

The pursuit of affordable housing in Racine, Wisconsin, presents a complex challenge that requires a multifaceted approach. As we delve into the formulation of our Action Plan to address barriers to affordable housing under Section 91.220(j), it is essential to recognize the interconnected nature of the obstacles we face and the strategies we employ to overcome them.

Identifying Key Barriers: Recent discussions and insights from internet data highlight several critical barriers to affordable housing in Racine, including land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. These factors contribute to the scarcity of affordable housing options and exacerbate disparities within the community.

Planned Actions: In response to these barriers, Racine has outlined a series of planned actions aimed at removing obstacles and fostering greater affordability in the housing market. These actions include:

- Investing CDBG and HOME funds in affordable housing production and rehabilitation.
- Providing tenant-based rent assistance and supporting rental and homeownership opportunities.
- Cooperating with developers for low-income housing tax credits.
- Assisting the Housing Authority of Racine County in serving income-eligible households in need of housing assistance.

Collaborative Approach: Addressing barriers to affordable housing requires a collaborative effort that spans across governmental entities, developers, community organizations, and residents. By working together, we can leverage resources, share expertise, and coordinate strategies to maximize our impact and effectiveness.

Equity and Inclusivity: Central to our efforts is a commitment to equity and inclusivity. We recognize that access to affordable housing is not just an economic issue but also a matter of social justice. By prioritizing the needs of lower-income individuals and communities of color, we strive to create a more equitable housing landscape where

all residents have the opportunity to thrive.

Moving Forward: As we move forward with the implementation of our Action Plan, it is crucial to remain adaptive, responsive, and innovative. By continuously evaluating our progress, soliciting feedback from stakeholders, and adjusting our strategies as needed, we can ensure that our efforts yield meaningful results and bring us closer to our goal of a more affordable and inclusive Racine.

In conclusion, addressing barriers to affordable housing requires a concerted and collaborative effort that acknowledges the complexities of the issue and embraces a diversity of perspectives and solutions. Through strategic planning, coordinated action, and a steadfast commitment to equity, Racine is poised to overcome these barriers and create a more affordable and equitable housing landscape for all residents.

Introduction:

As we look ahead to the year 2024, the City of Racine stands committed to addressing underserved needs, fostering affordable housing, reducing lead-based paint hazards, alleviating poverty, strengthening institutional structures, and enhancing coordination among public and private agencies. These actions, as outlined under AP-85 Other Actions in accordance with Section 91.220(k), reflect our dedication to promoting equity, improving quality of life, and building a more resilient community for all residents.

In alignment with guidance from the U.S. Department of Housing and Urban Development (HUD), the City of Racine has identified a range of critical initiatives to be undertaken during 2024. These actions represent a comprehensive approach to addressing multifaceted challenges and advancing our collective vision for a more inclusive and vibrant city.

From targeted efforts to reduce lead-based paint hazards and provide support for families living in poverty to initiatives aimed at bolstering affordable housing options and enhancing coordination among stakeholders, each action is designed to make meaningful progress towards our overarching goals. By leveraging resources, fostering partnerships, and prioritizing community needs, we strive to create a more equitable and prosperous future for all residents of Racine.

As we embark on this journey, we invite collaboration, innovation, and collective action from all stakeholders. Together, we can harness the power of unity and determination to overcome challenges, seize opportunities, and create positive change in our community. Through shared commitment and concerted effort, we can build a Racine that is resilient, inclusive, and thriving for generations to come.

Actions Planned to Address Obstacles to Meeting Underserved Needs:

Racine acknowledges that a primary obstacle to meeting underserved needs is the pervasive issue of funding scarcity. To confront this challenge, city staff and elected officials are committed to collaborating with affected agencies to identify alternative funding sources. By expanding the search beyond traditional avenues, such as federal, state, and local government funding, and tapping into resources available within the private sector, Racine aims to secure additional financial support to address a larger portion of the community's needs.

PLANNED STRATEGIES:

1. **Exploring Diverse Funding Sources:** City staff and elected officials will actively engage in exploring a diverse range of funding sources beyond the usual government channels. This includes seeking opportunities for grants, sponsorships, donations, and partnerships with private entities invested in community development.
2. **Enhancing Partnerships:** Racine has cultivated a robust network of non-profit and for-profit partners who share a commitment to furthering the goals outlined in the community action plan. Moving forward, efforts will be made to strengthen and expand these partnerships, leveraging collective resources and expertise to maximize impact.

3. **Advocating for Increased Funding:** City officials will advocate at the federal, state, and local levels for increased funding allocations to address underserved needs. By amplifying the community's voice and articulating the urgency of these needs, Racine aims to garner greater financial support from government sources.
4. **Strategic Resource Allocation:** In tandem with seeking additional funding, Racine will prioritize strategic resource allocation to maximize impact. This may involve reallocating existing funds to areas of greatest need, streamlining administrative processes to optimize efficiency, and prioritizing initiatives with high potential for community benefit.

By implementing these planned strategies, Racine aims to overcome the obstacle of funding scarcity and expand its capacity to meet underserved needs within the community. Through proactive collaboration, innovative approaches, and a steadfast commitment to equity, the city strives to create positive change and improve the quality of life for all residents.

Actions Planned to Foster and Maintain Affordable Housing in 2024:

Building upon the successes and lessons learned from the 2023 program year, Racine has outlined a series of strategic actions to further foster and maintain affordable housing options within the community. These actions are aimed at leveraging federal funds, collaborating with partners, and maximizing resources to address the ongoing housing needs of residents.

1. **Investment in Affordable Housing Production and Rehabilitation:** Racine will continue to allocate Community Development Block Grant (CDBG) and HOME funds towards the production or rehabilitation of affordable housing units. This includes supporting activities through its housing rehabilitation loan program and collaborating with non-profit and private partners to expand affordable housing options.
2. **Counseling and Support for Prospective Homeowners:** The city will work in collaboration with the Family Economic Council (FEC) and other partners to provide counseling and support services to income-eligible prospective homeowners. By empowering individuals with the knowledge and resources needed to navigate the homebuying process, Racine aims to increase homeownership opportunities for low- to moderate-income families.
3. **Enhancement of Affordable Homeownership and Rental Opportunities:** HOME funds will be strategically utilized to enhance the availability of affordable homeownership and rental opportunities within Racine. This may include funding initiatives aimed at developing new affordable housing units, providing tenant-based rent assistance, and supporting programs that facilitate affordable homeownership.
4. **Coordination with Developers for Low-Income Housing Tax Credits:** Racine will continue to coordinate with developers seeking Section 42 low-income housing tax credits, ensuring alignment with city priorities and objectives. By fostering collaboration and providing support, the city aims to facilitate the development of additional affordable housing units through the utilization of tax credits.
5. **Collaborative Resource Utilization with Housing Authority:** City officials will coordinate closely with the staff of the Housing Authority of Racine County to maximize the reach of resources and services to eligible households in need of housing assistance. Through collaborative efforts, Racine seeks to enhance the effectiveness of existing programs and initiatives, reaching a greater number of individuals and families facing housing challenges.

Through these planned actions, Racine remains steadfast in its commitment to fostering and maintaining

affordable housing options for all residents. By leveraging resources, building partnerships, and prioritizing community needs, the city aims to create a more equitable and sustainable housing landscape that promotes opportunity and stability for all.

Actions Planned to Reduce Lead-Based Paint Hazards:

Racine is dedicated to maintaining one of the most aggressive lead-based paint hazard reduction programs in the state of Wisconsin. With a focus on proactive measures, the city aims to protect its residents, particularly school-aged children, from the harmful effects of lead poisoning. Key actions planned for reducing lead-based paint hazards include:

1. **Comprehensive Testing and Evaluation:** Annually, nearly 3,500 school-aged children undergo testing for lead poisoning in Racine. Those identified as being poisoned receive referrals for further evaluation and treatment. Concurrently, their homes are inspected to identify the environmental sources of lead.
2. **Education and Counseling:** The Racine Health Department takes proactive measures to counsel parents on housing maintenance practices that can reduce or eliminate lead dust in the home. Public education materials and presentations are prepared and delivered to raise awareness about lead-based paint hazards and how to mitigate them effectively.
3. **HUD-Funded Joint Program:** Racine actively participates in a HUD-funded joint program with Kenosha County to increase awareness of lead-based paint hazards. This program focuses on eliminating hazards through rehabilitation loans and grants, ensuring that homes are safe and lead-free.
4. **Financial Assistance:** The City of Racine offers low-interest loans, funded by the Community Development Block Grant (CDBG), to participants in the HUD-funded Racine-Kenosha program. These loans cover additional costs as needed to rectify lead-based paint hazards and address non-lead Housing Quality Standards violations in occupied structures.
5. **Monitoring and Compliance:** Private, not-for-profit housing organizations receiving CDBG and HOME grant funds are closely monitored for compliance with lead-based paint hazard regulations. The Neighborhood Services Division of the City ensures that all procedures and policies adhere to federal regulations for lead-based paint hazard reduction.

Through these concerted efforts, Racine aims to not only address existing lead-based paint hazards but also prevent future exposure, ensuring a safer and healthier environment for all residents. By prioritizing education, testing, remediation, and compliance, the city remains committed to protecting the well-being of its community members, especially its children.

Actions Planned to Reduce the Number of Poverty-Level Families in Racine:

Racine recognizes the urgent need to address poverty-level families within the community and is committed to implementing targeted strategies to reduce economic disparities and promote upward mobility. Building upon the successful adoption of major strategies in 2023, Racine plans to expand its efforts in collaboration with key stakeholders and leveraging resources from relevant Racine data and HUD resources. Key actions include:

1. **Financial Empowerment Centers (FECs):** Building on the partnership with the Cities for Financial Empowerment Fund (CFE Fund), Racine will continue to develop and launch Financial Empowerment Centers (FECs). These centers will provide comprehensive financial counseling and coaching services to

residents, focusing on building credit scores, accessing well-paying jobs, and increasing homeownership opportunities. Collaborative efforts with lead partner Housing Resources, Inc. (HRI) will ensure tailored support for participant households, enhancing their financial resilience and stability.

2. **Educational and Workforce Development Initiatives:** Racine remains committed to improving educational outcomes and workforce skill attainment among residents. Through partnerships with local and national organizations, the city will continue to support initiatives aimed at increasing high school diploma attainment and workforce readiness. By providing opportunities for skill development and training, Racine seeks to empower residents to qualify for living-wage jobs, fostering economic mobility and reducing reliance on public assistance programs.
3. **Enhanced Healthcare Services:** In alignment with efforts to address poverty-related challenges, Racine will open a Federally Qualified Healthcare Center (FQHC) at Julian Thomas Elementary School. This center will offer reduced-cost healthcare services to low-income households, including those enrolled in Medicare or Medicaid. By reducing healthcare costs and increasing access to essential services, the FQHC will alleviate financial burdens on vulnerable families and contribute to overall well-being.

Through these proactive and collaborative actions, Racine aims to make significant strides in reducing the number of poverty-level families within the community. By addressing root causes, providing targeted support, and fostering economic opportunities, the city remains dedicated to building a more equitable and thriving environment for all residents.

Actions Planned to Develop Institutional Structure and Reduce the Number of Poverty-Level Families:

Racine is dedicated to fostering a supportive institutional structure that empowers residents and promotes economic stability. Building upon existing partnerships and leveraging relevant Racine data and HUD resources, the city has outlined strategic actions to develop institutional capacity and reduce the number of poverty-level families:

1. **Participation in Community Alliances:** The City of Racine and its administrative departments will continue active participation in organizations such as the Homelessness and Housing Alliance of Racine County/Continuum of Care. By engaging in collaborative efforts, Racine seeks to address homelessness, housing insecurity, and related challenges facing vulnerable populations.
2. **Promotion of Economic Development:** City staff will maintain relationships with groups dedicated to promoting economic development within Racine and the broader Milwaukee-Racine metropolitan area. Through these partnerships, Racine aims to foster economic growth, create job opportunities, and improve the overall well-being of residents.
3. **Fair Housing Compliance and Enforcement:** Racine employs a dedicated Community Development Compliance Specialist/Fair Housing Officer to oversee fair housing activities, enforcement, and coordination of goals outlined in the city's Analysis of Impediments to Fair Housing Choice. With a focus on fair housing compliance, the city allocates resources to ensure equitable access to housing opportunities for all residents.
4. **Enhanced Fair Housing Services:** The Neighborhood Services Division of the City of Racine provides fair housing services, including referrals to legal assistance services and HUD Fair Housing enforcement staff. Monthly reports and local enforcement efforts are closely monitored and reported to the Affirmative Action and Human Rights Commission, ensuring accountability and transparency in fair housing practices.

By prioritizing institutional development, fostering partnerships, and ensuring fair housing compliance, Racine aims to create a supportive environment that uplifts residents and reduces the prevalence of poverty-level families within the community. Through collaborative efforts and strategic investments, the city remains committed to building a more inclusive and equitable future for all residents.

Actions Planned to Reduce the Number of Poverty-Level Families and Enhance Coordination between Public and Private Housing and Social Service Agencies:

Racine recognizes the critical importance of collaboration between public and private housing and social service agencies in addressing poverty and promoting economic stability within the community. Drawing upon relevant Racine data and HUD resources, the city has outlined strategic actions to both reduce poverty levels and enhance coordination between these key stakeholders:

1. **Strategic Partnerships:** Racine will proactively foster strategic partnerships between public agencies, private housing developers, and social service organizations. By leveraging the expertise and resources of each sector, the city aims to develop comprehensive solutions to address the underlying causes of poverty and provide holistic support to vulnerable families.
2. **Coordinated Service Delivery:** The city will work to streamline service delivery by facilitating communication and collaboration among housing and social service agencies. By establishing clear channels of communication and shared protocols, Racine seeks to ensure that individuals and families in need receive timely and effective support to address their housing and social service needs.
3. **Data Sharing and Analysis:** Racine will prioritize data sharing and analysis efforts to identify gaps in services and areas of need within the community. By leveraging relevant Racine data and HUD resources, the city aims to develop data-driven strategies that target resources to where they are most needed and track progress towards poverty reduction goals.
4. **Resource Alignment:** Racine will work to align resources across public and private sectors to maximize impact and efficiency. By coordinating funding streams, service delivery systems, and programmatic initiatives, the city seeks to optimize the use of available resources and ensure that they are effectively deployed to support poverty reduction efforts.

Through these planned actions, Racine aims to not only reduce the number of poverty-level families within the community but also to enhance coordination between public and private housing and social service agencies. By fostering collaboration, streamlining service delivery, and aligning resources, the city remains committed to building a more equitable and supportive environment for all residents.

Discussion:

DISCUSSION: AP-85 OTHER ACTIONS - 91.220(K)

In our collective pursuit of community development and fostering a more inclusive environment, the City of Racine is embarking on a journey outlined in AP-85 Other Actions under Section 91.220(k). This section underscores our commitment to addressing underserved needs, maintaining affordable housing, reducing lead-based paint hazards, alleviating poverty, developing institutional structures, and enhancing coordination among public and

private agencies.

Understanding Underserved Needs:

Racine acknowledges the existence of underserved populations within our community and is committed to addressing their needs comprehensively. By leveraging data and insights, we aim to identify gaps in services and develop targeted interventions to uplift marginalized individuals and communities.

Fostering Affordable Housing:

Affordable housing remains a cornerstone of our community development efforts. Through strategic investments, partnerships with developers, and coordination with housing authorities, we are working to expand access to safe and affordable housing options for all residents, particularly those facing economic challenges.

Combatting Lead-Based Paint Hazards:

Lead-based paint hazards pose a significant threat to public health, particularly among vulnerable populations. Racine is dedicated to reducing exposure to lead through proactive testing, remediation efforts, and educational initiatives aimed at raising awareness and promoting preventive measures.

Alleviating Poverty:

Poverty reduction is a central tenet of our community development agenda. By implementing targeted strategies such as financial empowerment programs, workforce development initiatives, and enhanced access to healthcare services, we aim to create pathways to economic stability and upward mobility for all residents.

Developing Institutional Structures:

Strong institutional structures are essential for effective governance and service delivery. Racine is committed to developing and strengthening institutional frameworks that support equitable access to resources, facilitate collaboration between public and private agencies, and promote transparency and accountability.

Enhancing Coordination:

Effective coordination among public and private agencies is vital for maximizing the impact of our community development efforts. Through strategic partnerships, data sharing initiatives, and coordinated service delivery models, we aim to streamline processes, eliminate duplication of efforts, and ensure that resources are effectively deployed to address community needs.

As we embark on this journey outlined in AP-85 Other Actions, we recognize the challenges ahead and the importance of collective action. By working together, leveraging resources, and embracing innovation, we believe that we can create a more vibrant, equitable, and resilient community for all residents of Racine. Let us continue to collaborate, innovate, and strive for meaningful change as we pursue our shared vision of a better tomorrow.

PROGRAM SPECIFIC REQUIREMENTS

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction to AP-90 Program Specific Requirements - 91.220(I)(1,2,4) for the City of Racine, Wisconsin:

As the City of Racine, Wisconsin, continues its commitment to comprehensive community development, it is essential to adhere to specific program requirements outlined in AP-90 under Section 91.220(I)(1,2,4). These program-specific requirements play a crucial role in guiding the city's initiatives and ensuring compliance with federal regulations while addressing the unique needs of our community.

In this introduction, we will delve into the key components of AP-90, highlighting how these requirements align with Racine's overarching goals and objectives for community development. From housing initiatives to economic revitalization efforts, the city remains dedicated to fulfilling its obligations while striving to create a more equitable and thriving environment for all residents.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	101,646
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	101,646

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	80.00%

Annual Action Plan 80

2024

HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

No forms of investment outside of those identified in Section 92.205 are anticipated to be used in FY 2024.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

Recapture. The City of Racine will use the following recapture provisions in all cases that involve a direct subsidy to a buyer of a HOME-assisted property that reduces the purchase price from a fair market value to an affordable price. In the event of a voluntary or involuntary transfer of the property during the period of affordability, the City will recapture all or a portion of the direct subsidy from the homebuyer. HOME-funded direct subsidy may be provided as Down Payment Assistance (DPA) in the form of a loan. The loan is a recorded mortgage and promissory note that specify that the HOME subsidy (the DPA) will be recaptured (conversely, forgiven) on a pro-rata basis for the time the homeowner has owned and occupied the housing, measured against the required affordability period. The City of Racine intends to provide no more than \$14,999 in DPA to households depending on underwriting and subsidy layering, which amounts to a 5-year affordability period. The DPA will be forgiven at a rate of 20% per year until the loan is forgiven in its entirety. This is consistent with 24 CFR 92.254 (a)(5)(ii)(A)(2). If the net proceeds from a voluntary or involuntary sale are insufficient to repay the amount of the HOME subsidy, the City shall recapture the unforgiven balance due on the direct subsidy loan or 100 percent of net proceeds from the sale, whichever is less. If there are no net proceeds from the sale, no repayment is required. "Net proceeds" is defined as the sales price minus superior loan repayment and any closing costs incurred by the homebuyer.

Resale. The City of Racine will use the following resale provisions in all cases that involve a sale of a HOME-assisted property without a direct subsidy to the buyer. Such HOME-assisted properties sold during the period of affordability must be sold to a family that qualifies as a low-income family and will use the home as the family's principal residence.

The seller is entitled to a fair return on their investment, defined as the increase in value of owner equity and investment when the owner owns the property. The maximum fair return is calculated by multiplying the original purchase price of the property by the cumulative percentage of change in the Housing Price Index (HPI) calculator of the Federal Housing Finance Agency (+1) plus the documented capital improvements at the property, then subtracting the original investment amount. For example, if a home was purchased in 2015 for \$50,000. The HPI for 2020-2024 stayed the same at +.03 for each year, which results in a cumulative percentage increase of .12. To calculate "fair return," one must multiply $\$50,000 \times 1.12 = \$56,000$, plus documented improvements of \$4,000 would total \$60,000. The "fair return" to the seller would be the increase in value of \$60,000, minus the original investment of \$50,000, to equal a \$10,000 fair return. Capital improvements include but are not limited to square footage added to a house's living space, wholesale replacement of heating, ventilation, and/or air conditioning systems, accessibility improvements such as bathroom modifications or ramps, or the construction of a permitted accessory structure on the property.

HOME-assisted ownership properties subject to resale restrictions must also remain affordable to a

reasonable range of low-income homebuyers. The City of Racine will annually calculate a maximum sale price based upon the amount that would be affordable to households earning between 70%-80% of the area median income and paying not more than 30 percent of their annual income for principal, interest, property taxes, and insurance. The City of Racine may provide a down payment or second mortgage assistance to enhance affordability as needed sufficiently.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The City may use HOME funds to assist the rehabilitation and construction of housing by non-profit and for-profit developers and CHDOs. In each case, the request for assistance will be reviewed in detail, including evaluation of other funding (not HOME) available for the project, and an underwriting analysis will be performed to ensure the development is not over-subsidized. When it is decided that assistance is necessary, the HOME assistance will be provided in the form of a loan. The terms of the loan will vary with the needs of the individual project and may include the length of the loan, interest rate (including zero interest), frequency of payment (including periods of deferred payment), and whether part of or the entire loan would be forgiven.

The applicable income and affordability restrictions will be recorded as a land-use restriction on the project property. The period of affordability as determined by 24 CFR 92.254(a)(4) will be a factor in determining the length of the loan. The loan will be recorded as a mortgage and promissory note on the property.

In the event of a voluntary or involuntary transfer of the property during the loan term, the City will recapture all or a portion of the HOME assistance provided to the project if recapture provisions apply. If the net proceeds from a voluntary or involuntary sale are insufficient to repay the amount of the HOME subsidy that is due, the City shall recapture the balance due on the loan or 100 percent of net proceeds from the sale, whichever is less. If there are no net proceeds from the sale, no repayment is required. "Net proceeds" is defined as the sales price minus superior loan repayment and any closing costs incurred in the sale.

Sale of all properties subject to resale restrictions must be made in accordance with HUD requirements specified at 24 CFR Part 92 and the City of Racine's resale provisions. The City of Racine may recoup all HOME-funded costs associated with the any sale of HOME-assisted property that did not occur in accordance with those regulations.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

There are no plans to utilize HOME funds for refinancing existing debt in FY 2024.

5. If applicable to a planned HOME TBRA activity, a description of the preference for persons with special needs

or disabilities. (See 24 CFR 92.209(c)(2)(i) and CFR 91.220(l)(2)(vii)).

Not applicable.

6. If applicable to a planned HOME TBRA activity, a description of how the preference for a specific category of individuals with disabilities (e.g. persons with HIV/AIDS or chronic mental illness) will narrow the gap in benefits and the preference is needed to narrow the gap in benefits and services received by such persons. (See 24 CFR 92.209(c)(2)(ii) and 91.220(l)(2)(vii)).

Not applicable.

7. If applicable, a description of any preference or limitation for rental housing projects. (See 24 CFR 92.253(d)(3) and CFR 91.220(l)(2)(vii)). Note: Preferences cannot be administered in a manner that limits the opportunities of persons on any basis prohibited by the laws listed under 24 CFR 5.105(a).

Not applicable.

Emergency Solutions Grant (ESG)

Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

The written standards are provided as an attachment to the Plan.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The CoC has implemented two stages of its Coordinated Intake and Prioritization system. The first stage involves all providers utilizing the same data collection form. The form collects the required HUD Uniform Data Elements as well as additional data identified by the CoC so that it can be used as a uniform intake form. The second stage was the implementation of prevention and diversion coordinated intake. All persons are referred to a single agency. Households who have presented at the shelter because they have been evicted are assessed to determine if they can return to the residence, or another residence temporarily while arrangements for housing can be made. Households who have received a termination of tenancy notice, but have not yet been evicted are assessed to determine if they have a legal defense to the eviction or if an agreement can be negotiated for the household to remain in the unit. The agency that is the single point of contact works with ESG financial services and mainstream providers when negotiating agreements involving rental assistance. Persons who have received a Sheriff's notice-meaning they have been evicted and the Sheriff will move them out of the residence if they don't voluntarily vacate-are prioritized in this system as they have the greatest need and likelihood of becoming homeless. Stage three will utilize IMPACT 211 as the single point of contact for all service components in the CoC. Persons needing prevention assistance can enter either through IMPACT 211 or directly through the current agency coordinating intake for those services.

Stage four, which is the final stage, will be the use of VISPDAT and HMIS for housing prioritization for persons experiencing homelessness. This type of system will prioritize by the greatest need, rather than first in time.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The CoC notifies the community of available funding using its website, community listservs, social media, and traditional media outlets. Current recipients of funds and other agencies interested in applying for funds notify the CoC of their interest in applying for funding. A needs assessment is done by the CoC annually. The results of the needs assessment and data are used to identify funding priorities, which include both service component types and sub-population needs. The data utilized is generated from HMIS, as well as aggregate data reports submitted by victim services providers. Using this information the CoC holds a meeting to identify the needs, as well as the level of funding for each component. Agencies wishing to apply for funds indicate their interest in applying within specific categories.

A certification process has been implemented that each organization applying for funds must complete. The certification is a questionnaire consisting of questions about financial policies and procedures, audit and monitoring findings, conflict of interest policies, experience with HUD and other federal grants, and homeless participation on the agency board or policy-making body. The performance of current recipients wishing to apply for funds is also reviewed. A scoring tool, which utilizes data from HMIS to generate a numerical score is used for the performance evaluation. New applicants, as well as current recipients also complete an experience questionnaire that generates a numerical score.

Using this information, the CoC makes a decision as to which agencies should be funded and the final level of funding for each service component and agency. If an agency is not selected there is a right to appeal the decision to the City of Racine within a time frame that would allow an application to be submitted if the decision of the CoC is overturned. The selected agencies complete the consolidated application and it is submitted to the City of Racine. The application is then reviewed by the City of Racine.

The City of Racine may deviate from these procedures if immediate actions are needed to prevent, prepare for, and respond to coronavirus.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The CoC has participation from both currently and formerly homeless individuals. All agencies receiving ESG funds are required by the CoC to have a current or formerly homeless person on their Board of Directors or a policy-making committee that decides program policies.

5. Describe performance standards for evaluating ESG.

The number of persons assisted, spending rate, and housing stability performance measure outcomes are

utilized to evaluate ESG funded program delivery. Additionally, financial records and backup documentation are reviewed to assure financial compliance. Client files and HMIS data are also reviewed for compliance and performance.

Housing stability performance measures that are currently being utilized are as follows:

Street Outreach: The number of households entering shelter or permanent housing is divided by the total number of households “engaged” by outreach to generate a percentage. A baseline, using data over a 2 year period would be used to identify performance markers. The CoC does not have any street outreach projects so a baseline does not exist at this time.

Shelter: The number of households exiting the shelter to a permanent housing destination is divided by the number of households in the shelter to generate a percentage. For ongoing projects, the percentages are compared to prior year percentages with an expectation that they should be the same or better than previous years. The percentages are also utilized to set a minimum expectation for new projects.

Prevention: The number of households remaining in permanent housing is divided by the number of households receiving prevention assistance to generate a percentage. Another method that is being used is to determine the percentage of households that do not enter the shelter at 6 and 12-month intervals after last receiving prevention assistance.

Rapid Re-housing: The number of households remaining in permanent housing for a period of 6 months or more is divided by the number of households entering rapid re-housing to generate a percentage. Another measure that is being used to determine the percentage of households that remain in permanent housing at 6 and 12-month intervals after last receiving rapid re-housing assistance.

Discussion:

For all HOME rental activities, beneficiaries include families that would qualify at no more than 60% Area Median Income according to the Part V income calculation method and are otherwise eligible per HOME and Federal regulations. For HOME homebuyer activities, eligible applicants include families earning no more than 80% of Area Median Income. Specific programs within each of these two subsets, such as TBRA or homebuyer down payment assistance, can target specific populations within these income groups, but must not deviate outside the income brackets identified or other HOME regulations as applicable. The City of Racine may consider applications from eligible owners, sponsors, developers, sub-recipients, and CHDOs to undertake any HOME rental or homebuyer activities.

The City of Racine typically releases HOME funds for rental programs or developments through a Notice of Funding Availability (NOFA) or Request For Proposals (RFP) process. HOME funds for homebuyer programs or homeownership development subsidies are also typically released via a NOFA or RFP, but direct homebuyer assistance may be distributed on a first-come-first-served basis to beneficiary homebuyers.

All information regarding applicable NOFAs or RFPs, or applications for direct assistance, will be available at the Build Up Racine webpage: <https://www.buildupracine.org/business-financing/hud-resources/>.